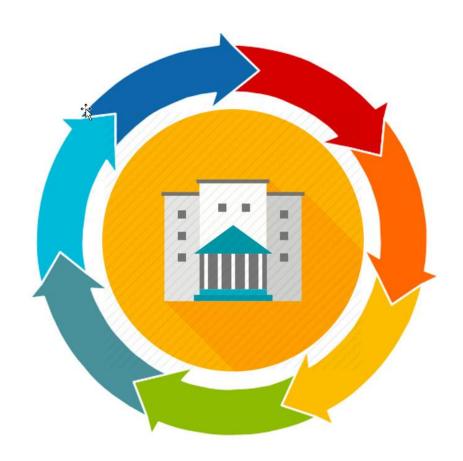


#### **DRAFT**



Construction & Facilities
Department
Policies & Procedures
Manual
Adopted by Board of Education
Xxxxxxx, 2018

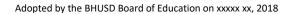
## CONSTRUCTION & FACILITIES DEPARTMENT POLICIES AND PROCEDURES MANUAL

Section I - Introduction	
Introduction	1-2
Section 2 – Statement of Ethics	
Statement of Ethics	2 - 2
Section 2 Facilities Master Dlan	
Section 3 – Facilities Master Plan	
Facilities Master Plan Update (February 27, 2018)	3 - 2
Section 4 –Bond Program Roles & Responsibilities	
Board of Education	4-2
Superintendent	4-2
Assistant Superintendent of Business	4-4
Citizens' Oversight Committee	4-4
Construction & Facilities Department	4-4
Bond Manager	4-5
Design Professionals Division of State Architect	4-9 4-9
Testing Labs	4-9 4-10
Contractors	4-10
Section 5 – Bond Administration	
Administrative Systems	5-2
Filing Systems	5-2
Document Control	5-2
Conventional Files	5-2
Electronic Files	5-2
Department and District Servers	5-3
Communications	5-3
Software Programs	5-3
Tracking	5-3
Document Archives	5-3
Program Administration	5-4
Software	5-4
Files and Archives	5-4
Communication	5-5
Tracking Systems	5-5
Fraud Management	5-5
Board of Education Approvals	5-5

Project Administration	5-7
Software	5-7
Collaboration	5-7
Scheduling	5-7
Files and Archives	5-8
Communication	5-8
Tracking	5-8
Fraud Management	5-8
Document Control	5-8
Section 6 – Funds Administration	
Program Funding	6-2
Bond Fund Management	6-2
Drawdown Schedule	6-2
Establishing Bond Project Budgets	6-3
Program Funding Control Systems	6-4
Program/Project Management Controls	6-4
Cost Management	6-4
Section 7 – Procurement	
General Principles	7-2
Procurement Methods	7-4
Public Projects	7-4
Materials and Supplies and Some Services	7-4
Certain Technology Equipment and Supplies	7-16
Professional Services	7-17
Project Delivery Methods Most Often Used in the District	7-20
Section 8 - Construction Administration	
Introduction	8-2
Construction Administration Team	8-2
Mobilizing the Project	8-5
Schedules	8-15
Temporary Facilities and Trailer Set-Up	8-17
Construction Site BMPs	8-18
Contacts with Public and Media	8-20
Concerns and Complaints	8-20
Photographs and Video Recordings	8-21
Communications	8-21
Project Meetings	8-22
Contract Documents	8-22
Labor Compliance	8-22
Records Requests	8-22
IOR's Duties and Responsibilities	8-23
Inspection and Testing	8.24

As-Builts	8.25
Delays	8.26
Payment Applications	8.27
Submittals and Drawings	8 27
Quality in Construction	8.28
Change Management	8.31
Schedule of Values	8.33
Labor Relations	8.34
Section 9 –Payment Procedures	
General Invoices	9-2
Contractor Payment Application	9-2
Section 10 –Commissioning	
Commissioning Definition	10-2
Stages of Commissioning	10-2
Verification Checks	10-3
Retro-Commissioning	10-4
Recommissioning	10-4
Section 11 –Construction Project Closeout	11-1
Close-Out Log	11-2
Punch List	11-2
Completion of ADA Work	11-2
General Final Clean-Up	11-2
As-Builts	11-2
DSA Close-Out Requirements	11-3
Warranty and Maintenance Manuals	11-3
Documents to be Provided to the District	11-3
Notice of Completion	11-3
Partial Completion and Substantial Completion	11-4
Section 12 –Claims Avoidance & Management Procedures;	
Warranty of Construction and Correction Period	
Claims Avoidance Procedures	12-2
Claims Management Procedures	12-3
Warranty of Construction	12-5
Correction of Work	12-5
Section 13—Appendices A-G	13-1
To the control of the	

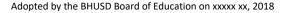






#### Introduction







#### INTRODUCTION

The voters of the Beverly Hills Unified School District (the "District") authorized Measure E General Obligation Bonds in the amount of \$334 Million on November 4, 2008. Funds received from the sale of bonds are to be used to provide safe and modernized school facilities; make structural seismic safety repairs; upgrade, repair and reconstruct aging classrooms, infrastructure, multi-use gyms, libraries, science and technology labs, roofing, plumbing, heating, ventilation and electrical systems; and protect students and staff from unauthorized entry, security risks and natural disasters.

As of the writing of this manual, June, 2018, Combined Revenue from Measure E, which includes interest, was \$341,931,931. Most of the major projects the Board of Education (BOE) has approved to be funded by Measure E have been designed and the plans have been approved by the Division of the State Architect (DSA) or are under review by DSA.

The Master Plan presented to the BOE on February 27, 2018, is included in Section IV, Program Definition/Project List. That master plan identifies projects funded by Measure E and projects that will require funds in addition to Measure E to complete. The voters approved another bond measure on ballot June 5, 2018, for \$385 Million, to continue to implement the Master Plan.

Because of the maturity of the bond program, this manual will emphasize the construction phase of the bond program to provide a guide that will ensure all projects comply with applicable laws, regulations and codes. This manual is a living document and will be reviewed annually and updated periodically, no less than once every three years, to reflect implementation of the current Master Plan and changes over time.<sup>1</sup>

The BOE has contracted with Team Concept Development Services, Inc., (TCDS) to act as owner's representative (Bond Manager) for all aspects of the bond program, including, but not limited to, planning, design, engineering, and construction and program management. Implementation of the Master Plan requires assistance from District departments, particularly, Accounting, Purchasing, Maintenance and Operations, and Instructional Technology.

BOE policies that are the foundation for the capital facilities program are accessible through the District's website, <a href="www.bhusd.org">www.bhusd.org</a>, Board Policies, Gamut online.

<sup>&</sup>lt;sup>1</sup> Performance Audit 2016-17, Observation 6, Improvement Recommendation



Adopted by the BHUSD Board of Education on xxxxx xx,

# Section 2 Statement of Ethical Values



Adopted by the BHUSD Board of Education on xxxxx xx,

#### Statement of Ethical Values<sup>1</sup>

We are committed to:

Integrity. We will conduct ourselves with integrity in our dealings with and on behalf of the BHUSD.

Excellence. We will conscientiously strive for excellence in our work.

Accountability. We will be accountable as individuals and as members of this community for our ethical conduct and for compliance with applicable laws and BHUSD policies and directives.

This policy is to be distributed to District Facilities and Planning, M&O and IT staff, as well as Bond Management staff.

<sup>&</sup>lt;sup>1</sup> Performance Audit Observation 10 Improvement Recommendation



## Facilities Master Plan<sup>1</sup> Program Definition & Project List





# **Beverly Hills Unified School District** ities Master Plan February 27, 2018















Horace Mann



**Beverly Hills** 

Hawthorne

High School

February 27, 2018

## **Table of Contents**

#### **Construction Plan**

- Beverly Hills High School
- El Rodeo School
- Horace Mann School
- Hawthorne School
- Beverly Vista School
- Other Projects

#### **Master Plan Schedule**

Construction Schedule

## **Cost Analysis**

- Beverly Hills High School
- El Rodeo School
- Horace Mann School
- Hawthorne School
- Other Projects & Costs

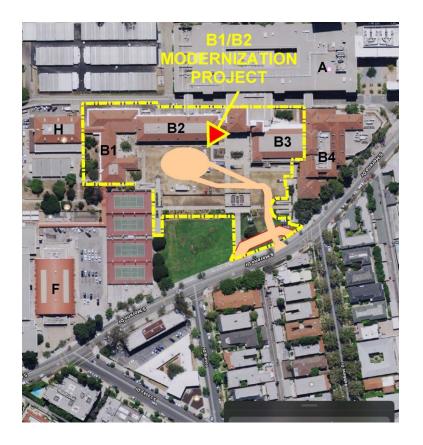
### **Funding Summary**

- Projected Revenue
- Measure E and New Funding Summary

## Beverly Hills High School

#### **Funded by Measure E**

- B1/B2 Modernization
  - Approved by DSA
  - Addendum 1 Floor Plan Revision
  - Construction start April 2018
  - Duration 30 months



## Beverly Hills High School



## **Beverly Hills High School**

#### **Future Funding**

- Buildings B3/B4
  - Submitted to DSA November 2017
  - Project Approval 4<sup>th</sup> Quarter 2018
- Building C/Aquatic Center
  - Submitted to DSA June 2015
  - Review on hold per DSA
- Site Improvements
  - North ½ of Campus
  - Approved by DSA December 2015

- Sports Fields
  - Conceptual Design in Development
- Parking Project Design
  - Conceptual Design in Development
- Building A
  - Design Revision on Hold

## El Rodeo School

#### **Funded by Measure E**

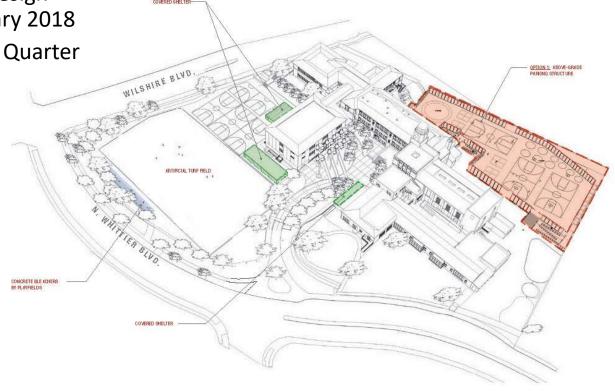
Buildings A,B,C & D

Submitted to DSA March 2016

 Voluntary Seismic Design Resubmitted February 2018

Project Approval 4<sup>th</sup> Quarter

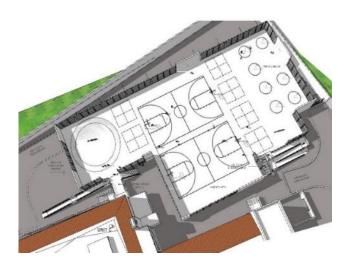
2018

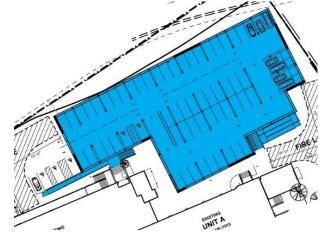


## El Rodeo School

#### **Future Funding**

- Building E
  - Submitted to DSA March 2016
  - Project Approval 4<sup>th</sup> Quarter 2018
- Site Improvements
  - Submitted to DSA March 2016
  - Project Approval 4<sup>th</sup> Quarter 2018
- Elevated Playfield with Parking Below
  - Design Development Complete
  - Construction Documents Pending Authorization to Proceed



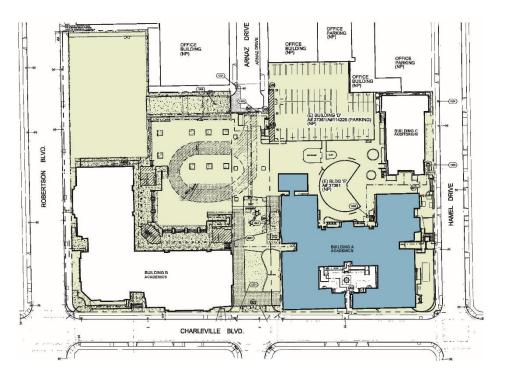


## Horace Mann School

#### **Funded by Measure E**

- Building B Construction Complete
  - Occupied
- Building A Construction Complete
  - Partially Occupied
  - Scheduled for Full Occupancy August 2018
- Site Improvements
  - Drawings Approved by DSA
  - Final Construction Scope Under Review
  - Construction Start June 2018

- Building B Sports Floor
  - Summer 2018



## Horace Mann School

#### **Future Funding**

- Additional Scopes Under Review
  - Chiller Replacement
  - Building A Roof



## **Hawthorne School**

#### **Future Funding**

- Auditorium
  - DSA Back Check Comments Received
  - Back Check Resubmission on Hold
- Campus Modernization
  - Design on Hold



## **Beverly Vista School**

#### **Future Funding**

- Beverly Vista School
  - ADA Drop-off
    - ✓ Approved by DSA June 2017
    - ✓ Project Schedule for Summer 2018
  - Miscellaneous Site Improvements
    - ✓ Approved by DSA June 2017
    - ✓ Construction Pending Budget Analysis



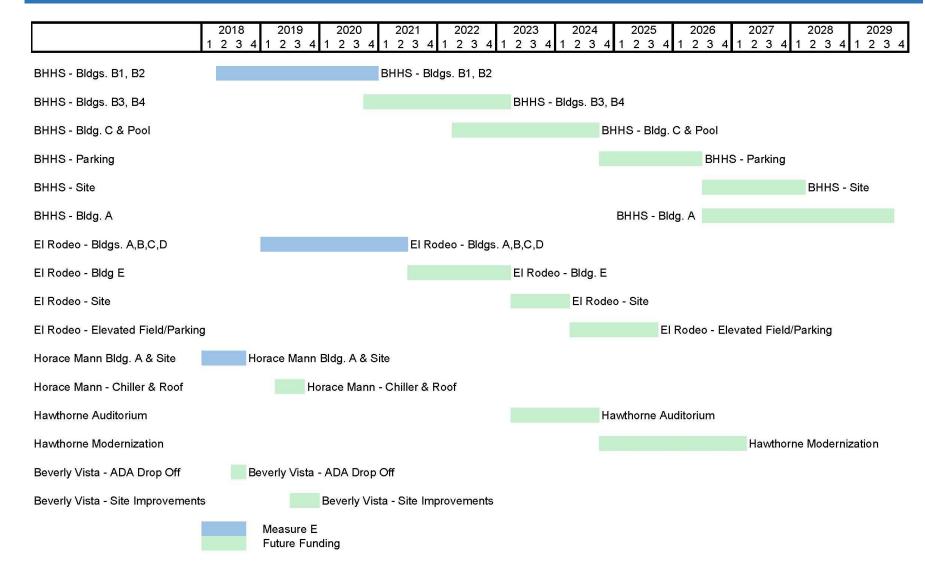
## Other Projects

#### **Future Funding**

- Beverly Hills High School Oil Well
  - Compliance with City Ordinance
  - Decommission 19 Wells
  - Construction Commencement March 2018
  - Duration 270 Days
- M&O Facility Relocation
  - Site Location To Be Determined
- Beverly Hills High School Interim Housing
  - Projected Removal 2022 3<sup>rd</sup> Quarter
- El Rodeo Interim Housing
  - Projected Removal 2021 3<sup>rd</sup> Quarter



## Facilities Master Plan Schedule



February 27, 2018

## Beverly Hills High School – Cost Analysis

#### **Measure E**

BHHS - Bldgs. B1, B2

Hard Cost\* Soft Costs FF&E / I.T. \$ 50,000,000 \$ 7,500,000 \$ 4,350,000

\$ 61,850,000



\* Hard Costs include inflation thru midpoint of proposed date of construction

## Beverly Hills High School – Cost Analysis

#### **Future Funding**

BHHS -Bldgs. B3, B4	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ \$	46,000,000 9,200,000 4,002,000	\$ 59,202,000	BHHS - Site	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ _\$	52,000,000 6,240,000 5,000,000	\$ 63,240,000
BHHS - Interim Housing Lease	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ \$	749,394 44,964 22,482		BHHS - Parking	Hard Cost* Soft Costs FF&E / I.T.	\$ \$	77,760,000 7,776,000	
				\$ 816,839					\$ 85,536,000
BHHS- Bldg. C & Pool	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ \$	60,480,000 9,100,000 5,261,760	\$ 74,841,760	BHHS - Bldg A	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ \$	98,200,000 14,730,000 8,543,400	\$ 121,473,400
					M & O Facility Relocation	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ \$	3,500,000 525,000 262,500	
									\$ 4 287 500

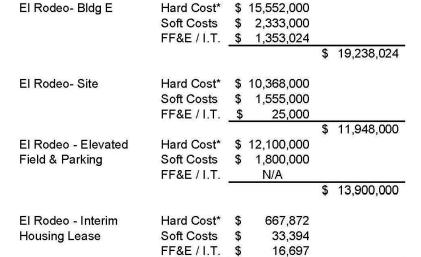
<sup>\*</sup> Hard Costs include inflation thru midpoint of proposed date of construction

## El Rodeo School – Cost Analysis

#### **Measure E**

#### **Future Funding**

\$ 80,655,000



717,962



<sup>\*</sup> Hard Costs include inflation thru midpoint of proposed date of construction

## **Horace Mann School – Cost Analysis**

#### **Measure E**

#### **Future Funding**

Building A	I.T. / A.V. Close Out	\$ \$	1,500,000 200,000	\$ 1,700,000	Building A - Roofing	Hard Cost* Soft Costs FF&E / I.T.	\$ \$	1,000,000 150,000 N/A	
									\$ 1,150,000
Phase 4 - Site	Hard Cost*	\$	4,600,000		Chiller Replacement	Hard Cost*	\$	450,000	
Improvements	Soft Costs	\$	690,000			Soft Costs	\$	67,500	
	FF&E / I.T.	\$	25,000			FF&E / I.T.	\$	6,500	
		3.		\$ 5,315,000					\$ 524,000



<sup>\*</sup> Hard Costs include inflation thru midpoint of proposed date of construction

## **Hawthorne School – Cost Analysis**

#### **Future Funding**

Hawthorne Auditorium	Hard Cost* Soft Costs FF&E / I.T.	\$ \$ \$	10,000,000 1,500,000 870,000	2
		<u> </u>		\$ 12,370,000
Hawthorne Modernization	Hard Cost*	\$	95,000,000	
	Soft Costs	\$	14,250,000	
	FF&E / I.T.	\$	8,265,000	
				\$ 117.515.000



<sup>\*</sup> Hard Costs include inflation thru midpoint of proposed date of construction

February 27, 2018

## **Beverly Vista – Cost Analysis**

#### **Future Funding**

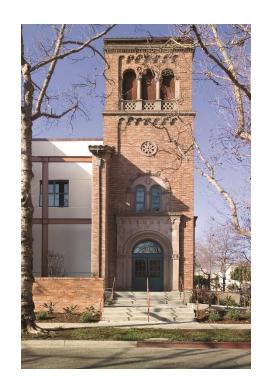
Beverly Vista - ADA Drop Off

Hard Cost\* Soft Costs FF&E / I.T. \$ 85,000 \$ 12,750 N/A

Beverly Vista Site Improvements

Hard Cost\* Soft Costs FF&E / I.T. \$ 1,500,000 \$ 225,000 N/A \$ 1,725,000

97,750



<sup>\*</sup> Hard Costs include inflation thru midpoint of proposed date of construction

## Other Costs

**Measure E** 

#### **Future Funding**

District Project Support Costs	\$ 1,717,964	District Project Support C	Costs		\$ 10,000,000
Classroom Technology	\$ 1,500,000	Classroom Technology	\$ 13,590,000		
		Oil Well Remediation and Site Repurposing	Hard Cost* Soft Costs FF&E / I.T.	\$ 16,000,000 \$ 2,400,000 N/A	
				2007500 2000	\$ 18,400,000

<sup>\*</sup> Hard Costs include inflation thru midpoint of proposed date of construction

## Master Plan Revenue

	_	Current	<u>P</u>	rojected
Balance of Measure E as of 1/31/18	\$	145,066,401		
SSMP Funding	\$	6,547,668	\$	18,825,000
Interest	\$	6,172,863		TBD
Developer Fees	\$	-	\$	6,800,000
	Subtotal \$	157,786,932	\$	25,625,000

## **Future Project Summary**

Beverly Hills High School	
Buildings B3 and B4 Modernization	\$ 59,202,000
Interim Housing	\$ 816,839
Building C and Aquatic Center	\$ 74,841,760
Site Improvements	\$ 63,240,000
Parking Project	\$ 85,536,000
Maintenance and Operations Building	\$ 4,287,500
Building A Modernization	N/A
El Rodeo School	
Buildings A,B,C and D	
Building E Modernization	\$ 19,238,024
Site Improvements	\$ 11,948,000
Elevated Play Courts and Parking	\$ 13,900,000
Interim Housing	\$ 717,962
Horace Mann School	
Building A Roofing	\$ 1,150,000
Central Chiller Replacement	\$ 524,000
Hawthorne School	
Hawthorne Auditorium Modernization	\$ 12,370,000
Hawthorne Modernization	N/A
Beverly Vista School	
ADA Drop Off	\$ 97,750
Site Improvements	\$ 1,725,000
District Project Support Costs	\$ 10,000,000
Classroom Technology	\$ 13,590,000
BHHS Oil Well Remediation / Site Repurposing	\$ 18,400,000

February 27, 2018 Future Project Total \$ 391,584,835

## **Future Funding Summary**

Future Funding Projects	\$	391,584,835
Contingency 5%	\$	19,579,242
	,	
Subtotal	\$	411,164,077
Less Projected Revenue	<u>\$</u>	25,625,000
Future Funding Total	\$	385,539,077